







## Le Matin is

- the biggest daily paid newspaper of the french speaking part of Switzerland
- A popular supraregional tabloïd part of Tamedia
- the overall audience print & web is
  397 000 unique users a day



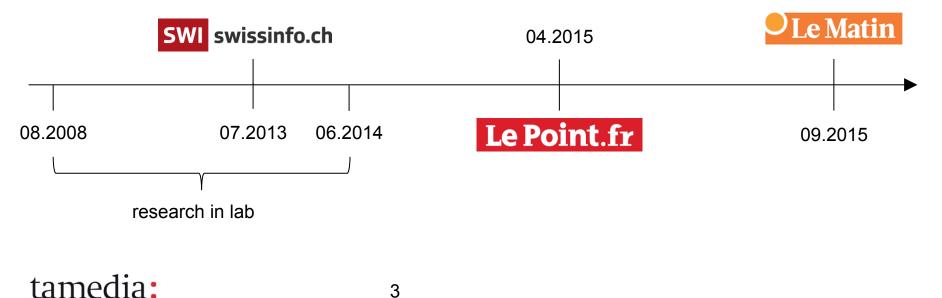




publications romandes



- Spin-off from Artificial Intelligence Lab, Swiss Federal Institute of Technology, Lausanne (EPFL)
- 2 technologies developed in the lab:
  - personalization and targeting
  - prediction algorithm for online opinion polls
  - 5 years development, 10+ research publications.
- Previous collaboration with media companies:
  - swissinfo.ch (SRGSSR)
  - Le Point (Artemis)





Scientists and journalists working hand in hand to offer a new way of offering news, that is the story of Qiva.

We simply ask a question of actuality and we have a community who tries to guess what will really happen at a given point.

An example:

Who will hear how a daily newspaper and a start-up of the EPFL managed to work together to rethink news in a gaming point of view?

- A bunch of geeks
- European Committee Members

Journalists

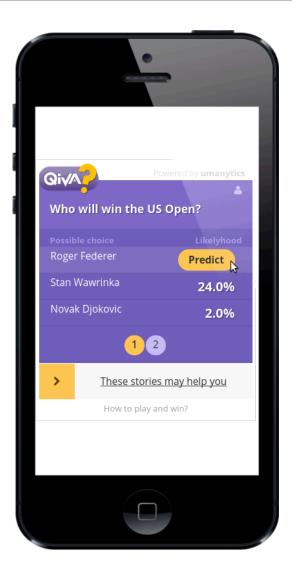


QIVA



- An innovative prediction tool
- Questions on various current topics
- Evolution of predictions over time
- Gamification mechanism: leaderboards, badges, …
- Editorial content used in print the next day.
- Contextualization:

Questions link to articles and archives.







- +30% Daily Active Users
- x3 New Registered Users
- +5'000 Daily Actions



New community of readers who like to play and get informed at the same time.





Why did Flo send out an email?

Why did Phil reply to this email?At Le Matin, we love innovation, to try things out. It was a good occasion to see what a start up could proposeWe were looking for new innovation opportunities

and then, our first date In Venice?





#### Le Matin

- 1. The concept of Qiva fitted our digital strategy: innovation and entertainment
- 2. involvement of the newsroom (editor, members of the staff, art director)
- 3. involvement of the IT (UX/UI webdesign, development)
- 4. involvement of the commercial and marketing departments
- 5. regular presentations at the different levels to maintain the interest
- 6. search of sponsors and ads

That involved

- Weekly meetings
- Extensive use of online collaborative tools: specification, development, ...

And it involves

- new developments
- daily search of Qiva questions
- a page in the print





#### Le Matin

- Before launch
  - 1 FTE for the development and the webdesign
- After launch
  - 1 FTE (a journalist) for the animation of the web site and the print
  - now decreasing...

#### umanytics

- cloud servers
- 2.5 FTE





Pros & Cons



# Pros

#### Le Matin

an innovative and simple tool a new way of thinking the news and projects the creation of a new community the increase of the traffic on the site working with a team dedicated to a single project stimulation for the people working on the project

#### umanytics

Tech transfer Very large user base with tons of content Learn about media industry (processes, challenges, ...) Reference Exposure

### Le Matin

revenue sharing with umanytics The time it took to implement Qiva in our system The hesitation (commercial) in front of a new tool. We had to prove that Qiva worked

Cons

#### umanytics

revenue sharing with Le Matin ;) Slow implementation Old tech zoo Limited resources Uniqueness (design)





#### Challenges

- How to conduct efficient tech transfer?
- How can we keep, maintain and increase our community?
- How can we monetize our community?
  - advertisement (sponsored questions, badges, leaderboards, ...)
  - market research
  - Big Data -> Smart Data
- How can we have a sustainable model for both startups and media companies?

#### **Next Steps**

- Improve QIVA
- Strategy with paywall & online services
- Open new revenue streams (market research, smart data)

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